Kent County, Michigare CEIVED
DEPT. OF TREASURY
Comprehensive Annual Financial Report

For the year ended March 31,  $2004 \frac{23}{8120} \frac{3004}{2004}$ 

LOCAL AUDIT & FINANCE DE

## Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

|                                                                                                                                                                                                | r P.A. 2 of 19<br>rnment Type |          |          | Village              | Other        | Local Governm    |                                                                     |                  |                    |            | ounty<br>Cent |                         |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------|----------|----------------------|--------------|------------------|---------------------------------------------------------------------|------------------|--------------------|------------|---------------|-------------------------|--|
| Audit Date<br>6/23/04                                                                                                                                                                          | <u></u>                       | <u> </u> |          | Opinion E<br>6/23/0  | Date         |                  | Date Accountant Repor                                               | Submitted to Sta | ate:               |            |               |                         |  |
| Ve have                                                                                                                                                                                        | a with th                     | A 91     | tatama   | statem               | ents of this | amental Accou    | government and rei<br>unting Standards B<br>ent in Michigan by th   | and (CACD)       | H                  |            |               |                         |  |
| Ve affirm                                                                                                                                                                                      | that:                         | .3 ,0,   | Court    | iios aria            | Local Offic  | 3 Or Governme    | ant in Michigan by th                                               | e Michigan De    | spartine           | ant Or The |               | ECEIVE<br>PT. OF TREASE |  |
| l. We h                                                                                                                                                                                        | ave compl                     | lied v   | with the | e <i>Bulleti</i> i   | n for the A  | udits of Local ( | Units of Government                                                 | in Michigan a    | s revise           | ed.        |               | AUG 2 3 200             |  |
| 2. We a                                                                                                                                                                                        | re certified                  | l pub    | olic acc | ountant              | s registere  | d to practice ir | n Michigan.                                                         |                  |                    |            | 8             | 120                     |  |
|                                                                                                                                                                                                | r affirm the<br>and reco      |          |          |                      | esponses I   | nave been disc   | closed in the financia                                              | l statements,    | includir           | ng the no  | otes O&A      | h AND të përflota NC    |  |
| ou must o                                                                                                                                                                                      | check the                     | appl     | icable   | box for              | each item l  | below.           |                                                                     |                  | •                  |            |               |                         |  |
| Yes                                                                                                                                                                                            | <b>√</b> No                   | 1.       | Certai   | n comp               | onent units  | /funds/agencie   | es of the local unit a                                              | e excluded fro   | om the             | financial  | statem        | ents.                   |  |
| Yes                                                                                                                                                                                            | <b>√</b> No                   |          |          | are aco<br>f 1980).  | cumulated    | deficits in one  | or more of this un                                                  | t's unreserve    | d fund             | balance    | s/retaine     | ed earnings (P.A.       |  |
| Yes Volume No 3. There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended).                                                             |                               |          |          |                      |              |                  |                                                                     |                  |                    |            |               |                         |  |
| Yes No 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. |                               |          |          |                      |              |                  |                                                                     |                  |                    |            |               |                         |  |
| Yes                                                                                                                                                                                            | <b>√</b> No                   |          |          |                      |              |                  | ents which do not c<br>of 1982, as amende                           |                  |                    | requirer   | nents. (I     | P.A. 20 of 1943,        |  |
| Yes                                                                                                                                                                                            | <b>✓</b> No                   | 6.       | The lo   | cal unit             | has been o   | delinquent in di | istributing tax revenu                                              | es that were     | collecte           | d for an   | other ta      | xing unit.              |  |
| Yes                                                                                                                                                                                            | <b>√</b> No                   | 7.       | pensio   | n benef              | fits (norma  | l costs) in the  | itutional requiremen<br>current year. If the<br>equirement, no cont | plan is more     | than 10            | 00% fun    | ded and       | I the overfunding       |  |
| Yes                                                                                                                                                                                            | <b>✓</b> No                   |          |          | ocal unit<br>129.241 |              | dit cards and    | has not adopted ar                                                  | applicable p     | olicy a            | s requir   | ed by P       | P.A. 266 of 1995        |  |
| Yes                                                                                                                                                                                            | <b>√</b> No                   | 9.       | The lo   | cal unit             | has not ad   | opted an inves   | stment policy as requ                                               | ired by P.A. 1   | 96 of 1            | 997 (MC    | L 129.9       | 5).                     |  |
| Ne have enclosed the following: Enclos                                                                                                                                                         |                               |          |          | osed                 |              | Be<br>arded      | Not<br>Required                                                     |                  |                    |            |               |                         |  |
| he letter                                                                                                                                                                                      | of comme                      | nts a    | and red  | commer               | ndations.    |                  |                                                                     | _                | /                  |            |               |                         |  |
| leports o                                                                                                                                                                                      | n individua                   | al fec   | deral fi | nancial a            | assistance   | programs (pro    | ogram audits).                                                      |                  |                    |            |               | <b>✓</b>                |  |
| ingle Au                                                                                                                                                                                       | dit Reports                   | s (AS    | SLGU).   |                      |              |                  |                                                                     |                  |                    |            |               | <b>✓</b>                |  |
| Hunger                                                                                                                                                                                         |                               | -        |          | •                    | arter, P.0   | Q.               |                                                                     |                  |                    |            |               |                         |  |
| treet Addre<br>2910 Lu                                                                                                                                                                         | ss<br>icerne D                | rive     | SE       |                      |              |                  | City<br>Grand I                                                     | Rapids           | State ZIP MI 49546 |            |               |                         |  |
| ccountant S                                                                                                                                                                                    | Signature                     | len      | ser      | ford,                | Aldi         | v. Vial          | by Carten !                                                         |                  |                    | Date Dw    | <u> </u>      | 2004                    |  |

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For the year ended March 31, 2004

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## **FINANCIAL SECTION**



Shareholde

Jerry W. Nichols, CF Daniel L. Carter, CF Richard L. Chrisman, CP Peggy A. Murphy, CF Phillip W. Saurman, CP

Clifford A. Aldrin, CF

Mitchell C. Burgers, CP Carla A. Grant, CP

Caria A. Grant, CP Thomas C. Prince, CP

## **INDEPENDENT AUDITOR'S REPORT**

June 23, 2004

The Township Board Solon Township Kent County, Michigan

We have audited the accompanying general purpose financial statements of Solon Township as of and for the year ended March 31, 2004, as listed in the table of contents. These general purpose financial statements are the responsibility of the elected officials and management of Solon Township. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of Solon Township as of March 31, 2004, and the results of its operations for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was performed for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The accompanying financial information listed as supplemental information and other information in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of Solon Township. The information has been subjected to the auditing procedures applied in the examination of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Hunger ford, Adsin, Vieles & Caster, P.C.

Certified Public Accountants





## SOLON TOWNSHIP Combined Balance Sheet - All Fund Types and Account Group March 31, 2004

| Assets                                                                                                                        |             | Governmental Fund Types Special General Revenue |      |                            | Fiduciary Fund Type Agency |                                  | Account Group General Fixed Assets |                    |
|-------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------------|------|----------------------------|----------------------------|----------------------------------|------------------------------------|--------------------|
| Cash (Note C) Deposits (Note C) Investments (Note C) Receivables:    Taxes (Note D)    Accounts Due from other funds (Note E) | \$          | 281,460<br>192,580<br>16,301                    | \$   | 34,369<br>-<br>-<br>-<br>- | \$                         | 28,730<br>27,012<br>389          | \$                                 | -                  |
| Due from other governmental units Fixed assets (Note G)  Total Assets                                                         | <del></del> | 43,199                                          |      | 34,369                     |                            | 67,488                           |                                    | 848,799<br>848,799 |
| Liabilities and Fund Equity                                                                                                   |             |                                                 |      |                            |                            |                                  |                                    |                    |
| Liabilities Accounts payable Payroll withholdings Escrow deposits Due to other funds (Note E) Due to other governmental units | \$          | 17,509<br>3,410<br>-<br>-<br>35,594             | \$   | -<br>-<br>-<br>-           | \$                         | 1,820<br>31,640<br>33,738<br>290 | \$                                 | -<br>-<br>-<br>-   |
| Total Liabilities                                                                                                             |             | 56,513                                          |      | -                          |                            | 67,488                           |                                    | -                  |
| Fund Equity Investment in general fixed assets Fund balances: Unreserved:                                                     |             | -                                               |      | -                          |                            | -                                |                                    | 848,799            |
| Undesignated                                                                                                                  |             | 510,765                                         |      | 34,369                     | _                          | -                                |                                    |                    |
| Total fund balances                                                                                                           |             | 510,765                                         |      | 34,369                     |                            | -                                |                                    | _                  |
| <b>Total Fund Equity</b>                                                                                                      | <u></u>     | 510,765                                         |      | 34,369                     |                            | -                                |                                    | 848,799            |
| <b>Total Liabilities and Fund Equity</b>                                                                                      | \$_         | 567,278                                         | _\$_ | 34,369                     | \$                         | 67,488                           | \$                                 | 848,799            |

The notes to financial statements are an integral part of this statement.

|   | Totals (Memorandum Only) |                                     |    |                                    |  |  |  |
|---|--------------------------|-------------------------------------|----|------------------------------------|--|--|--|
|   |                          | 2004                                |    | 2003                               |  |  |  |
|   |                          |                                     |    |                                    |  |  |  |
|   | \$                       | 28,730<br>342,841<br>192,969        | \$ | 28,336<br>85,532<br>420,158        |  |  |  |
|   |                          | 16,301<br>11,357                    |    | 12,382                             |  |  |  |
|   |                          | 33,738<br>43,199<br>848,799         |    | 8,984<br>47,660<br>840,347         |  |  |  |
| _ | \$                       | 1,517,934                           | \$ | 1,443,399                          |  |  |  |
|   |                          |                                     |    |                                    |  |  |  |
|   | \$                       | 19,329<br>3,410<br>31,640<br>33,738 | \$ | 11,802<br>4,992<br>52,098<br>8,984 |  |  |  |
| _ |                          | 35,884                              |    | 31,049                             |  |  |  |
| _ |                          | 124,001                             |    | 108,925                            |  |  |  |
|   |                          | 848,799                             |    | 840,347                            |  |  |  |
| _ |                          | 545,134                             |    | 494,127                            |  |  |  |
| _ |                          | 545,134                             |    | 494,127                            |  |  |  |
| _ |                          | 1,393,933                           |    | 1,334,474                          |  |  |  |
| _ | \$                       | 1,517,934                           | \$ | 1,443,399                          |  |  |  |

# Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types For the year ended March 31, 2004

|                                         |             |                   | a  |                  | <br>Tot<br>(Memorane | Only)             |
|-----------------------------------------|-------------|-------------------|----|------------------|----------------------|-------------------|
|                                         | <u>Ge</u>   | neral             |    | pecial<br>evenue | <br>2004             | 2003              |
| Revenues<br>Taxes                       | <b>\$</b> 1 | 124,739           | \$ | _                | \$<br>124,739        | \$<br>119,177     |
| Licenses and permits                    | ,           | 91,144            |    | -                | 91,144               | 72,968<br>350,895 |
| State sources Intergovernmental sources | -           | 327,483<br>26,279 |    | -                | 327,483<br>26,279    | 20,505            |
| Charges for services                    |             | 22,263            |    | _                | 22,263               | 23,150            |
| Interest and rentals                    |             | 6,722             |    | 365              | 7,087                | 9,131             |
| Other revenue                           |             | 18,167            |    | -                | <br>18,167           | <br>30,055        |
| Total Revenues                          |             | 616,797           |    | 365              | <br>617,162          | <br>625,881       |
| Expenditures                            |             |                   |    |                  |                      |                   |
| Current:<br>Legislative                 |             | 7,382             |    | _                | 7,382                | 7,440             |
| General government                      | 2           | 248,342           |    | -                | 248,342              | 228,507           |
| Public safety                           |             | 199,689           |    | -                | 199,689              | 205,815           |
| Public works                            |             | 21,071            |    | -                | 21,071               | 25,538            |
| Recreational and cultural               |             | 36,004            |    | -                | 36,004<br>53,667     | 33,660<br>51,037  |
| Other township                          |             | 53,667            |    |                  | <br>33,007           | <br>31,037        |
| Total Expenditures                      |             | 566,155           |    |                  | <br>566,155          | <br>551,997       |
| <b>Excess of Revenues Over</b>          |             |                   |    |                  |                      |                   |
| Expenditures                            |             | 50,642            |    | 365              | <br>51,007           | 73,884            |
| Other Financing Sources (Uses)          |             |                   |    |                  |                      |                   |
| Operating transfers in                  |             | (5,000)           |    | 5,000            | 5,000                | 7,281             |
| Operating transfers out                 |             | (5,000)           |    | <u>-</u>         | <br>(5,000)          | <br>(7,281)       |
| Total Other Financing                   |             | (5,000)           |    | 5 000            |                      |                   |
| Sources (Uses)                          |             | (5,000)           |    | 5,000            | <br>                 | <br>              |
| <b>Excess of Revenues Over</b>          |             |                   |    |                  |                      |                   |
| Expenditures and Other                  |             | 45,642            |    | 5,365            | 46,007               | 73,884            |
| Financing Sources (Uses)                |             | 73,042            |    | 3,303            | 40,007               | ·                 |
| Fund Balances, April 1                  |             | 465,123           |    | 29,004           | <br>494,127          | <br>420,243       |
| Fund Balances, March 31                 | \$ :        | 510,765           | \$ | 34,369           | \$<br>545,134        | <br>494,127       |

# Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General Fund For the year ended March 31, 2004

|                                                                                                                            |                                                                       | General Fund                                                           |                                                                     |
|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------|
| Revenues                                                                                                                   | Budget                                                                | Actual                                                                 | Variance-<br>Favorable<br>(Unfavorable)                             |
| Taxes Licenses and permits State sources Intergovernmental sources Charges for services Interest and rentals Other revenue | \$ 115,000<br>74,150<br>340,000<br>24,000<br>25,650<br>6,500<br>1,200 | \$ 124,739<br>91,144<br>327,483<br>26,279<br>22,263<br>6,722<br>18,167 | \$ 9,739<br>16,994<br>(12,517)<br>2,279<br>(3,387)<br>222<br>16,967 |
| Total Revenues                                                                                                             | 586,500                                                               | 616,797                                                                | 30,297                                                              |
| Expenditures Current:                                                                                                      |                                                                       |                                                                        | 30,271                                                              |
| Legislative General government Public safety Public works Recreation and cultural Other township                           | 7,700<br>259,920<br>215,031<br>31,400<br>31,500<br>62,500             | 7,382<br>248,342<br>199,689<br>21,071<br>36,004<br>53,667              | 318<br>11,578<br>15,342<br>10,329<br>(4,504)<br>8,833               |
| Total Expenditures                                                                                                         | 608,051                                                               | 566,155                                                                | 41,896                                                              |
| Excess (Deficiency) of Revenues<br>Over Expenditures                                                                       | (21,551)                                                              | 50,642                                                                 | 72,193                                                              |
| Other Financing Sources (Uses) Operating transfers in Operating transfers out                                              | 2,281<br>(5,000)                                                      | (5,000)                                                                | (2,281)                                                             |
| Total Other Financing<br>Sources (Uses)                                                                                    | (2,719)                                                               | (5,000)                                                                | (2,281)                                                             |
| Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)                                       | (24,270)                                                              | 45,642                                                                 | 69,912                                                              |
| Fund Balances, April 1                                                                                                     | 465,123                                                               | 465,123                                                                |                                                                     |
| Fund Balances, March 31                                                                                                    | \$ 440,853                                                            | \$ 510,765                                                             | \$ 69,912                                                           |

The notes to financial statements are an integral part of this statement.

## NOTES TO FINANCIAL STATEMENTS

## Note A – Description of the Township

Solon Township was organized as a general law township under applicable laws of the State of Michigan and is governed by a Board of Trustees which consists of a Supervisor, Clerk, Treasurer and two Trustees, each of whom is elected for a four year term of office. The Township provides the following services to its residents as provided by statute: public safety (fire and inspections), highways and streets, cultural, planning and zoning, general administrative and other services.

## Note B - Summary of Significant Accounting Policies

## The Reporting Entity

The financial statements of Solon Township contain all of the funds and account groups that are controlled by, or dependent on, the Township's executive or legislative branches. Control by, or dependence on, the Township was determined on the basis of appointment of the governing authority, budget adoption, taxing authority, outstanding debt secured by revenues or general obligations of the Township, obligation of the Township to finance any deficits that may occur, receipt of significant subsidies from the Township, disposition of surplus funds, the ability to significantly influence operations and primary financial accountability for fiscal matters.

## **Basis of Presentation - Fund Accounting**

The accounts of the Township are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Township resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the financial statements in this report, into two broad fund categories and three generic fund types as follows:

## Governmental Funds

The General Fund is the general operating fund of the Township. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes. The Fire Special Revenue Fund is the Township's only such fund.

### Fiduciary Funds

Agency Funds are used to account for assets held by the Township in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. These include escrow deposits, tax monies and dog licenses collected for the Township and other local governmental units. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

### **Fixed Assets**

The accounting and reporting treatment applied to the fixed assets associated with a fund are determined by its measurement focus. All governmental funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

Fixed assets used in governmental fund types of the Township are recorded in the General Fixed Assets Account Group at cost, or estimated historical cost, if purchased or constructed. Donated fixed assets are recorded at their estimated fair value at the date of donation. Assets in the General Fixed Assets Account Group are not depreciated. Interest incurred during construction is not capitalized on general fixed assets.

Public domain ("infrastructure") general fixed assets (e.g., roads, bridges, sidewalks and other assets that are immovable and of value only to the government) are not capitalized.

### Long-Term Liabilities

Because of their spending measurement focus, expenditure recognition for governmental fund types is limited to exclude amounts represented by noncurrent liabilities. Long-term liabilities expected to be financed from governmental funds are accounted for in the General Long-Term Debt Account Group, not in the governmental funds.

### **Basis of Accounting**

Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds and fiduciary funds are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. Revenues are generally considered available when they are received in cash (unless legally restricted to some future period) or when earned and expected to be collected soon enough after year-end to pay liabilities of the current period. Significant revenues susceptible to accrual include real property taxes, State shared sales taxes, and charges for services. Most licenses and permits, local intergovernmental and miscellaneous revenue sources generally are recorded as revenues when received in cash because they are not measurable until actually received.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, provided the liability normally would be liquidated with expendable available financial resources. Exceptions to this general rule include principal and interest on general long-term debt which is recognized when due.

## **Budgets and Budgetary Accounting**

The Township utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- The Township General Fund is under budgetary control as required by the Uniform Budgeting Act (P.A. 621 of 1978) of the State of Michigan.
- The budget is generated with input from the Township Supervisor, Clerk, Treasurer and Township Trustees.
- The completed budget is then presented to Township electors at a public budget hearing in March, at which
  time taxpayer comments and recommendations are heard. This operating budget includes proposed
  expenditures and the means of financing them for the General Fund.
- At the first public meeting in April the budget is legally enacted on a departmental (activity) basis through passage of a resolution.
- Appropriations are authorized by resolution at the department level. This is the legal level of budgetary
  control. Administrative control is maintained through the establishment of more detailed line-item budgets.
- The budget is adopted on a basis consistent with generally accepted accounting principles.
- The budget may only be amended by action of the Township Board.
- Formal budgetary integration is employed as a management control device during the year for all budgetary funds.
- Budget appropriations lapse at fiscal year-end.
- The original General Fund budget was amended during the year in compliance with State of Michigan Public Act 621 (the Uniform Budgetary and Accounting Act). The budget to actual revenues and expenditures in the financial statements represent the final budget as amended by the Township.
- The "Unfavorable Variances" as shown on the Combined Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual General Fund were not material violations as described in Public Act 621, the State of Michigan Uniform Budgeting and Accounting Act, due to the conditions and events that gave rise to the violations and the adequacy of the Township's budgetary system to detect such violations.

### **Retirement Plans**

The Township maintains two defined contribution retirement plans covering substantially all employees. Elected officials are covered under one plan, to which the Township contributes 15% of covered salaries. Current year contributions to this plan totaled \$12,006. Township appointed officials and employees, including volunteer firemen, are included under a second plan, to which the Township contributes 5% of covered salaries and the employees also contribute 5%. Current year contributions to this plan totaled \$14,260. There is no past service cost associated with either retirement plan.

### Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster. These risks are covered by commercial insurance purchased from independent third parties. Settled claims from these risks have not exceeded commercial insurance coverage for the past three years.

### **Fund Equity**

Reservations of fund balance represent amounts that are not appropriable or are legally segregated for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### Memorandum Only - Total Columns

Total columns on the general purpose financial statements are captioned as "memorandum only" because they do not represent consolidated financial information and are presented only to facilitate financial analysis. The columns do not present information that reflects financial position, results of operations or cash flows in accordance with generally accepted accounting principles. Interfund eliminations have not been made in the aggregation of this data.

### Comparative Data/Reclassifications

Comparative total data for the prior year have been presented in selected sections of the accompanying financial statements in order to provide an understanding of the changes in the Township's financial position and operations. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

## Note C – Cash, Deposits and Investments

The State of Michigan allows a political subdivision to authorize its Treasurer or other chief fiscal officer to invest surplus funds belonging to and under the control of the entity as follows:

- In bonds and other direct obligations of the United States or an agency or instrumentality of the United States.
- In certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank which is a member of the Federal Deposit Insurance Corporation or a savings and loan association which is a member of the Federal Savings and Loan Insurance Corporation or a credit union which is insured by the National Credit Union Administration.
- In commercial paper rated at the time of purchase within the 3 highest classifications established by not less than 2 standard rating services and which matures not more than 270 days after the date of purchase. Not more than 50% of any fund may be invested in commercial paper at any time.
- In United States government or federal obligations repurchase agreements.
- In bankers' acceptances of United States banks.

- In mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.
- In surplus funds investment pools.

Depositories actively used by the Township Treasurer during the year are detailed as follows:

- 1. Bank One
- 2. Choice One Bank

Balances at March 31, 2004 related to cash deposits and investments are detailed on the combined balance sheet as follows:

| Cash Deposits Investments | \$ 28,730<br>342,841<br> |
|---------------------------|--------------------------|
|                           | \$ 564,540               |

### **Cash and Deposits**

Cash consists of bank non-interest earning checking accounts. Deposits consist of bank interest earning checking and savings accounts and certificates of deposit.

Deposits at March 31, 2004 as shown by carrying amount and bank balance, and classified by categories of credit risk, are itemized as follows:

|                                                                                                                                                         | <b>Carrying Amount</b> | Bank Balance |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|--------------|
| Insured – FDIC                                                                                                                                          | \$ 220,273             | \$ 220,273   |
| Uninsured: Uncollateralized (this includes any bank balance that is collateralized with securities held by the pledging bank or its trust department or |                        |              |
| agent but not in the Township's name.)                                                                                                                  | 151,298                | 151,298      |
| <u>-</u>                                                                                                                                                | \$ 371,571             | \$ 371,571   |

### **Investments**

The Bank One Governmental STIF Accounts consist of monies advanced for investment with accounts established in the Township's name within the pool. Interest earnings from the subsequent reinvestment of the pooled funds are credited to the Township on a pro-rata basis in relation to its percentage of deposits in the pool. These investments, with fair market value which approximates cost, are not categorized because participation in such funds does not result in direct ownership of individual securities, but rather shares. However, the investment in the pool is classified as Risk Level 1 because these investments are held by the Fund or its agent in the name of the Fund. Balances at March 31, 2004 are as follows:

| Uninsured/Uncatagorized:        |
|---------------------------------|
| Bank One:                       |
| Governmental Investment Account |

\$ 192,969

## Note D - General Property Taxes

Property taxes for the Township and County become due and payable on December 1 of each year. School district taxes are payable July 1 and December 1 of each year, under a split-levy system, pursuant to the Michigan School Code of 1976. All taxes are returned delinquent March 1 of the following year.

Property tax revenues are recognized by the Township in the General and Special Revenue Funds in the fiscal year levied, to the extent they are measurable and available. The 2003 property tax roll levied December 1, 2003, represents revenue for the fiscal year ended March 31, 2004.

The Township bills and collects its own taxes in addition to taxes for the State of Michigan, Kent County, Grand Rapids and Montcalm Community Colleges, Kent, Montcalm and Newaygo Intermediate School Districts, Cedar Springs Public Schools, Grant Public Schools, Kent City Community Schools and Tri-County Area Schools. The collection and remittance of taxes are accounted for in the Tax Account Agency Fund.

The Township is permitted by statute (Act 359, Public Acts of 1947, as amended by Public Acts of 1976) to levy up to 1.1 mill of general property taxes on the taxable valuation in the Township. Due to effect of the Headlee Amendment, actual tax levies were reduced to 0.8647 mills for 2003-04 general operations.

The tax collection record of Township taxes for the past four years is shown in the following summary:

|                             | 2003      | 2002      | 2001      | 2000      |
|-----------------------------|-----------|-----------|-----------|-----------|
| Township taxes levied       | \$ 92,618 | \$ 87,550 | \$ 80,170 | \$ 71,853 |
| Taxes collected:            |           |           |           |           |
| Current to March 1          | 83,906    | 79,172    | 72,014    | 62,207    |
| Total to March 31, 2004     | 83,906    | 87,188    | 80,026    | 71,384    |
| Percentages of collections: | ,         | •         |           |           |
| Current to March 1          | 90.59%    | 90.43%    | 89.83%    | 86.58%    |
| Total to March 31, 2004     | 90.59%    | 99.59%    | 99.82%    | 99.35%    |

Taxable property in the Township is assessed initially by the assessing official of the Township. These valuations are then equalized by the County and finally by the State of Michigan. Michigan statutes provide that all ad valorem taxes be levied upon State Equalized Valuation. In accordance with Act 409, Public Acts of 1965 and Article IX, Section 3 of the Michigan Constitution, State Equalized Valuation represents 50% of true cash value. The valuations of taxable property in the Township for prior years are compared with 2004 valuations in the following summary:

| Year | Real           | Personal     | Total          |
|------|----------------|--------------|----------------|
| 2004 | \$ 112,174,228 | \$ 6,496,650 | \$ 118,670,878 |
| 2003 | 102,418,289    | 6,918,300    | 109,336,589    |
| 2002 | 94,780,200     | 6,466,408    | 101,246,608    |
| 2001 | 85,394,851     | 5,791,871    | 91,186,722     |
| 2000 | 75,099,880     | 4,353,530    | 79,453,410     |
| 1999 | 74,013,939     | 5,151,200    | 79,165,139     |
| 1998 | 67,858,392     | 4,157,169    | 72,015,561     |
| 1997 | 61,377,234     | 3,925,246    | 65,302,480     |
| 1996 | 56,473,929     | 4,211,871    | 60,685,800     |
| 1995 | 50,848,540     | 4,747,808    | 55,596,348     |

## Note E - Due From (To) Other Funds

Amounts due from (to) other funds representing interfund receivable and payable balances at March 31, 2004, consisting of reimbursable legal fees and interest earnings, are detailed as follows:

| General Fund:                              | Due From  | Due To    |
|--------------------------------------------|-----------|-----------|
| Agency Funds                               | \$ 33,738 | \$ —      |
| Trust Account Agency Fund:<br>General Fund | _         | 32,549    |
| Tax Account Agency Fund:<br>General Fund   |           | 1,189     |
| Total All Funds                            | \$ 33,738 | \$ 33,738 |

## Note F - Transfers From/To Other Funds

Transfers between funds during the year ended March 31, 2004 were as follows:

| General Fund                                 | Transfers In | Transfers Out |  |  |
|----------------------------------------------|--------------|---------------|--|--|
| Special Revenue Fund: Fire Fund              | \$ -         | \$ 5,000      |  |  |
| Special Revenue Fund Fire Fund: General Fund | 5,000        |               |  |  |
| Total All Funds                              | \$ 5,000     | \$ 5,000      |  |  |

The General Fund transfer to the Fire Fund was made to set aside funds to purchase new equipment in the future.

## Note G - General Fixed Assets

Changes in General Fixed Assets for the year are detailed as follows:

|                                         | Balances<br>April 1, 2003       | Additions   | Deductions  | Balances<br>March 31, 2004   |
|-----------------------------------------|---------------------------------|-------------|-------------|------------------------------|
| Land<br>Buildings<br>Other improvements | \$ 104,407<br>185,806<br>26,675 | \$ <u> </u> | \$ <u>-</u> | \$ 104,407<br>185,806        |
| Fire vehicles Furniture and equipment   | 273,394<br>250,065              | 8,452       | <u> </u>    | 26,675<br>273,394<br>258,517 |
| Total General Fixed Assets              | \$ 840,347                      | \$ 8,452    | \$          | \$ 848,799                   |

## Note H - Stewardship, Compliance And Accountablity

The Fire Special Revenue Fund had no adopted budget for the year ended March 31, 2004 as required by generally accepted accounting principles and Michigan Department of Treasury regulations.

## **SUPPLEMENTAL INFORMATION**

## **GENERAL FUND**

To account for resources traditionally associated with governments which are not required to be accounted for in another fund.

## SOLON TOWNSHIP General Fund Comparative Balance Sheet March 31, 2004 and 2003

|                                                                                              |               | 2004                                             |      |                                                |
|----------------------------------------------------------------------------------------------|---------------|--------------------------------------------------|------|------------------------------------------------|
| Assets                                                                                       | <del></del> - | 2004                                             |      | 2003                                           |
| Deposits Investments Taxes receivable Due from other funds Due from other governmental units | \$            | 281,460<br>192,580<br>16,301<br>33,738<br>43,199 | \$   | 29,681<br>412,259<br>12,382<br>8,984<br>46,894 |
| Total Assets                                                                                 |               | 567,278                                          | _\$_ | 510,200                                        |
| Liabilities and Fund Balances                                                                |               |                                                  |      |                                                |
| Liabilities Accounts payable Payroll withholdings Due to other governmental units            | \$            | 17,509<br>3,410<br>35,594                        | \$   | 11,802<br>4,992<br>28,283                      |
| Total Liabilities                                                                            |               | 56,513                                           |      | 45,077                                         |
| Fund Balances Unreserved:                                                                    |               |                                                  |      |                                                |
| Undesignated                                                                                 |               | 510,765                                          |      | 465,123                                        |
| Total Liabilities and Fund Balances                                                          | _\$           | 567,278                                          | \$   | 510,200                                        |

## **General Fund**

## Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended March 31, 2004 With comparative actual amounts for the year ended March 31, 2003

|                                                            |              | 2004         |                 | 2003         |
|------------------------------------------------------------|--------------|--------------|-----------------|--------------|
|                                                            |              |              | Variance-       |              |
|                                                            | Dudout       | A serve 1    | Favorable       | A -41        |
| Revenues                                                   | Budget       | Actual       | (Unfavorable)   | Actual       |
| Taxes:                                                     |              |              |                 |              |
| Current property taxes                                     | \$ 85,000    | \$ 91,714    | \$ 6,714        | \$ 87,198    |
| Delinquent property taxes                                  | -            | 161          | 161             | 131          |
| Trailer fees                                               | 1,000        |              | 1,071           | 2,008        |
| Penalties and interest on taxes                            | 1,000        |              | (295)           | 699          |
| Tax administration fees                                    | 28,000       | 30,088       | 2,088           | 29,141       |
|                                                            | 115,000      | 124,739      | 9,739           | 119,177      |
| Licenses and permits:                                      |              |              |                 |              |
| Cable television fees                                      | 12,000       |              | (115)           | 12,065       |
| Contractor registration fees                               | 1,000        |              | 425             | 1,065        |
| Building permits                                           | 24,000       |              | 8,469           | 24,083       |
| Electrical permits                                         | 16,000       |              | 3,442           | 16,347       |
| Mechanical permits                                         | 12,000       |              | (722)           | 11,790       |
| Plumbing permits Dog licenses                              | 9,000<br>150 |              | 5,543           | 7,493<br>125 |
| Dog necises                                                |              |              | (48)            |              |
| G                                                          | 74,150       | 91,144       | 16,994          | 72,968       |
| State sources: Sales taxes                                 | 340,000      | 227 492      | (12.517)        | 250.005      |
| Sales taxes                                                | 340,000      | 327,483      | (12,517)        | 350,895      |
| Intergovernmental sources:                                 |              |              |                 |              |
| Act 425 reimbursement                                      | 24,000       | 26,279       | 2,279           | 20,505       |
|                                                            | ,            | <b>- ,-</b>  | — <del>,—</del> | _0,000       |
| Charges for services:                                      |              |              |                 |              |
| Zoning and appeals fees                                    | 8,000        |              | (1,810)         | 7,080        |
| Summer tax collection fees                                 | 8,400        |              | 670             | 8,810        |
| Grave openings                                             | 4,500        |              | 400             | 3,775        |
| Footings                                                   | 500          |              | (500)           |              |
| Land division fees                                         | 1,600        |              | (500)           | 1,710        |
| Sale of cemetery lots                                      | 2,000        |              | (1,250)         | 975          |
| Sale of printed materials                                  | 650          |              | (397)           | 800          |
|                                                            | 25,650       | 22,263       | (3,387)         | 23,150       |
| Interest and rentals:                                      | <b>5</b> 000 | 4.000        | (4.00)          |              |
| Interest on deposits and investments                       | 5,000        |              | (198)           | 7,399        |
| Rentals                                                    | 1,500        |              | 420             | 1,240        |
|                                                            | 6,500        | 6,722        | 222             | 8,639        |
| Other revenue:                                             |              |              |                 |              |
| Rau Drive assessment                                       | -            | -            | -               | 27,587       |
| Donations                                                  | -            | 1,600        | 1,600           | -            |
| Road improvement reimbursements<br>Refunds of expenditures | -            | 13,415       | 13,415          | 436          |
| Miscellaneous                                              | 1,200        | 2,880<br>272 | 2,880           | 292<br>240   |
| Wisconancous                                               |              |              | (928)           |              |
|                                                            | 1,200        | 18,167       | 16,967          | 28,555       |
| Total Revenues                                             | 586,500      | 616,797      | 30,297          | 622 000      |
| 1 of all 1/C / Chars                                       | 300,300      | 010,797      | 30,271          | 623,889      |

## SOLON TOWNSHIP General Fund

# Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended March 31, 2004 With comparative actual amounts for the year ended March 31, 2003

|                                 | <del></del> , |         | <del></del> | 2004    |      |                        |    | 2003             |
|---------------------------------|---------------|---------|-------------|---------|------|------------------------|----|------------------|
|                                 |               |         |             |         |      | ariance-               |    |                  |
| xpenditures                     | B             | udget   |             | Actual  |      | ivorable<br>favorable) |    | A atual          |
| Current:                        |               |         |             |         | 1011 | ta vorable)            |    | Actual           |
| Legislative:                    |               |         |             |         |      |                        |    |                  |
| Township board                  |               |         |             |         |      |                        |    |                  |
| Township board                  | \$            | 7,700   | \$          | 7,382   | \$   | 318                    | \$ | 7,440            |
| General government:             |               |         |             |         |      |                        | •  | .,               |
| Supervisor                      |               | 10.500  |             |         |      |                        |    |                  |
| Elections                       |               | 19,720  |             | 18,283  |      | 1,437                  |    | 19,067           |
| Assessor                        |               | 2,600   |             | 3,328   |      | (728)                  |    | 8,923            |
| Legal and audit                 |               | 28,200  |             | 23,630  |      | 4,570                  |    | 27,646           |
| Clerk                           |               | 37,500  |             | 46,770  |      | (9,270)                |    | 29,034           |
| Board of review                 |               | 29,300  |             | 24,528  |      | 4,772                  |    | 29,561           |
|                                 |               | 1,300   |             | 358     |      | 942                    |    | 813              |
| General administration          |               | 60,200  |             | 47,972  |      | 12,228                 |    | 40,308           |
| Treasurer                       |               | 42,100  |             | 40,284  |      | 1,816                  |    | 38,839           |
| Buildings and grounds           |               | 23,600  |             | 27,032  |      | (3,432)                |    |                  |
| Cemetery                        |               | 15,400  |             | 16,157  |      | (757)                  |    | 20,892<br>13,424 |
| Total general government        |               | 259,920 |             | 248,342 |      | 11,578                 |    | 228,507          |
| Public safety:                  |               |         |             | ,       |      | 11,570                 |    | 220,307          |
| Fire department                 |               |         |             |         |      |                        |    |                  |
|                                 |               | 93,781  |             | 84,989  |      | 8,792                  |    | 80,422           |
| Inspections                     |               | 63,100  |             | 69,491  |      | (6,391)                |    | 57,544           |
| Planning                        |               | 13,800  |             | 18,521  |      | (4,721)                |    | 10,552           |
| Zoning                          |               | 44,350  |             | 26,688  |      | 17,662                 |    | 49,995           |
| Total public safety             | 2             | 15,031  |             | 199,689 |      | 15,342                 |    | 198,513          |
| Public works:                   |               |         |             |         |      | •                      |    | ,                |
| Drains                          |               |         |             |         |      |                        |    |                  |
| Highways, streets and bridges   |               | -       |             | 508     |      | (508)                  |    | 507              |
| Street lighting                 |               | 30,800  |             | 20,030  |      | 10,770                 |    | 24,498           |
| - <del>-</del>                  |               | 600     |             | 533     |      | 67                     |    | 533              |
| Total public works              |               | 31,400  |             | 21,071  |      | 10,329                 |    | 25,538           |
| Recreation and cultural:        |               |         |             |         |      |                        |    | •                |
| Parks and recreation            |               | 2 000   |             | 2.000   |      |                        |    |                  |
| Library                         | ,             | 3,000   |             | 3,000   |      | _                      |    | 5,000            |
| •                               |               | 28,500  |             | 33,004  |      | (4,504)                |    | 28,660           |
| Total recreation and cultural   |               | 31,500  |             | 36,004  |      | (4,504)                |    | 33,660           |
| Other township                  |               | 52,500  |             | 53,667  |      | 8,833                  |    | 51,037           |
| Total Expenditures              | 60            | 08,051  | 5           | 666,155 |      | ——— —<br>41,896        |    | 544,695          |
| Excess (Deficiency) of Revenues |               |         |             |         |      |                        |    | - 1,000          |
| Over Expenditures               | /=            |         |             |         |      |                        |    |                  |
| O VU BADCHURUFES                | (2)           | 1,551)  |             | 50,642  | _    | 72,193                 |    | 79,194           |

## SOLON TOWNSHIP General Fund

# Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended March 31, 2004 With comparative actual amounts for the year ended March 31, 2003

|                                                                                            |        | 2004             |      |               |    |         |    | 2003                               |        |  |
|--------------------------------------------------------------------------------------------|--------|------------------|------|---------------|----|---------|----|------------------------------------|--------|--|
| Other Financing Sources (Heat)                                                             | Budget |                  |      | Budget Actual |    | Favora  |    | ariance-<br>avorable<br>favorable) | Actual |  |
| Other Financing Sources (Uses) Operating transfers in Operating transfers out              | \$     | 2,281<br>(5,000) | \$   | (5,000)       | \$ | (2,281) | \$ | 2,281<br>(5,000)                   |        |  |
| Total Other Financing<br>Sources (Uses)                                                    | _      | (2,719)          |      | (5,000)       |    | (2,281) |    | (2,719)                            |        |  |
| Excess (Deficiency) of Revenues<br>Over Expenditures and Other<br>Financing Sources (Uses) |        | (24,270)         |      | 45,642        |    | 69,912  |    | 76,475                             |        |  |
| Fund Balances, April 1                                                                     |        | 465,123          |      | 465,123       |    |         |    | 388,648                            |        |  |
| Fund Balances, March 31                                                                    | \$     | 440,853          | _\$_ | 510,765       |    | 69,912  | \$ | 465,123                            |        |  |

# General Fund Comparative Statement of Expenditures For the years ended March 31, 2004 and 2003

| Current:                          | 2004         | 2003      |
|-----------------------------------|--------------|-----------|
| Legislative: Township board:      |              |           |
| Salaries                          |              |           |
| Travel and expenses               | \$ 6,437     | \$ 7,395  |
| Total legislative                 | 945          | 45        |
| _                                 | 7,382        | 7,440     |
| General government:               |              |           |
| Supervisor:                       |              |           |
| Salary                            | 18,208       | 18,492    |
| Travel and expenses               | 50           | 550       |
| Dues and memberships              | 25           | 25        |
| Place                             | 18,283       | 19,067    |
| Elections:                        | 10,205       | 19,007    |
| Salaries                          | 2,240        | 2,965     |
| Office supplies                   | 1,088        | 1,958     |
| Furniture and equipment           | <del>-</del> | 4,000     |
| Assessor:                         | 3,328        | 8,923     |
| Salaries                          | , = -        | 0,725     |
| Assessor                          |              |           |
| Deputy                            | 21,125       | 22,962    |
| Office supplies                   | · -          | 1,988     |
| Travel and expenses               | 832          | 1,364     |
| Education                         | 629          | 550       |
| Printing and publishing           | 95           | 225       |
| Dues and memberships              | 780          | 307       |
| - we and memoerships              | 169          | 250       |
| Legal and audit:                  | 23,630       | 27,646    |
| Legal fees                        |              |           |
| Audit fees                        | 25,322       | 22,534    |
|                                   | 21,448       | 6,500     |
| Clerk:                            | 46,770       | 29,034    |
| Salaries:                         |              | •         |
| Clerk                             |              |           |
| Deputy                            | 18,208       | 18,492    |
| Office supplies                   | 5,114        | 8,351     |
| Travel and expenses               | 615          | 1,854     |
| Printing and publishing           | 258          | 637       |
| Dues and memberships              | 318<br>15    | 122       |
|                                   |              | 105       |
| Board of review:                  | 24,528       | 29,561    |
| Salaries                          | 30           | 400       |
| Printing and publishing           | 328          | 490       |
| Miscellaneous                     | 526          | 298<br>25 |
| 0                                 | 358          |           |
| General administration:           | 338          | 813       |
| Clerical salaries                 | 11,918       | 14,958    |
| Office supplies Professional fees | 6,342        | 6,378     |
| FIUICSSIONAL TEES                 | 2,611        | 0,578     |

# General Fund Comparative Statement of Expenditures For the years ended March 31, 2004 and 2003

|                                                       | 2004           | 2003         |
|-------------------------------------------------------|----------------|--------------|
| General administration: (Continued) Computer services | \$ -           | \$ 4,883     |
| Travel and expenses                                   | 1,134          | 2,403        |
| Education                                             | 3,578          | 1,688        |
| Printing and publishing                               | 2,597          | 2,662        |
| Dues and memberships                                  | 2,234          | 2,059        |
| Miscellaneous                                         | 19             | 1,347        |
| Furniture and equipment                               | 17,539         | 3,930        |
| _                                                     | 47,972         | 40,308       |
| Treasurer: Salaries:                                  |                |              |
| Treasurer                                             | 18,208         | 18,492       |
| Deputy                                                | 7,115          | 4,872        |
| Office supplies                                       | 1,088          | 1,076        |
| Property tax administration system                    | 13,212         | 13,714       |
| Travel and expenses                                   | 576            | 550          |
| Dues and memberships                                  | 85             | 85           |
| Miscellaneous                                         |                | 50           |
| 7. 11. 1                                              | 40,284         | 38,839       |
| Buildings and grounds:                                | 2.022          | 2 066        |
| Custodial and maintenance salaries                    | 2,023          | 2,866        |
| Contracted services                                   | 4,661          | 4,161<br>36  |
| Travel and expenses<br>Utilities                      | 11,478         | 11,491       |
| Repair and maintenance                                | 8,870          | 2,338        |
| Repair and maintenance                                | 27,032         | 20,892       |
| Cemetery:                                             | ·              | -            |
| Cemetery board salaries                               | 350            | 500          |
| Grave openings                                        | 5,200          | 3,825        |
| Utilities                                             | 463            | 500          |
| Repair and maintenance                                | 1,680          | 2,315        |
| Grounds maintenance                                   | 8,284          | 6,284        |
| Miscellaneous                                         | 180            | 12 424       |
|                                                       | 16,157         | 13,424       |
| Total general government                              | 248,342        | 228,507      |
| Public safety:                                        |                |              |
| Fire department:                                      |                |              |
| Salaries:                                             |                |              |
| Fire chief                                            | 12,188         | 13,901       |
| Firefighters                                          | 27,838         | 23,626       |
| Office supplies and expenses                          | 1,434          | 883          |
| Operating supplies                                    | 4,735          | 3,532        |
| Gasoline and oil                                      | 1,743<br>327   | 1,164<br>666 |
| Medical supplies                                      | 281            | 933          |
| Physicals<br>Uniforms and gear                        | 5,909          | 6,366        |
| Omioriio and goar                                     | 497            | 1,237        |
|                                                       |                |              |
| Travel and expenses                                   |                |              |
|                                                       | 1,309<br>1,000 | 1,393        |

# General Fund Comparative Statement of Expenditures For the years ended March 31, 2004 and 2003

| Fire department: (Continued)          | 2004       | 2003            |
|---------------------------------------|------------|-----------------|
| Insurance and bonds                   | \$ 3,191   | \$ 1.464        |
| Utilities                             | 5,141      | -,              |
| Building maintenance                  | 517        | 5,661           |
| Vehicle maintenance                   | 3,848      | 763             |
| County fire assessment                | 12,614     | 9,066           |
| Dues and memberships                  | 668        | 7,282           |
| Miscellaneous                         | 964        | 641<br>433      |
| Furniture and equipment               | _ 353      | 1,147           |
| Inspections:                          | 84,989     | 80,422          |
| Salaries:                             |            |                 |
| Building inspector                    |            |                 |
| Mechanical inspector                  | 28,426     | 20,252          |
| Electrical inspector                  | 16,918     | 13,962          |
| Plumbing inspector                    | 8,564      | 9,353           |
| Permit administration                 | 5,439      | 6,101           |
| Clerical                              | 1,841      | 1,505           |
| Office supplies                       | 5,595      | 2,835           |
| Travel and expenses                   | 112        | 693             |
| Education                             | 756        | 732             |
| Utilities                             | 652        | 315             |
| Dues and memberships                  | 568        | 435             |
| Miscellaneous                         | 595        | 200             |
|                                       | 25         | 1,161           |
| Planning and zoning:                  | 69,491     | 57,544          |
| Planning commission                   | 5,700      | 5.640           |
| Professional fees                     | 12,821     | 5,640           |
| Zoning                                | 18,521     | 4,912<br>10,552 |
| Zoning:<br>Salaries:                  | <b>,</b>   | 10,332          |
|                                       |            |                 |
| Zoning administrator                  | 12,267     | 13,033          |
| Zoning board of appeals               | 660        | 1,380           |
| Legal fees                            | 11,719     | 31,712          |
| Travel and expenses Education         | 72         | 289             |
|                                       | , <u>-</u> | 75              |
| Printing and publishing Miscellaneous | 1,046      | 2,095           |
| Wiscenaneous                          | 924        | 1,411           |
|                                       | 26,688     | 49,995          |
| Total public safety                   | 199,689    | 198,513         |
| ablic works:                          |            | 198,313         |
| Drains:                               |            |                 |
| Drain maintenance                     | <b>700</b> |                 |
|                                       | 508        | 507             |
| Highways, streets and bridges:        |            |                 |
| Road maintenance                      | 11,508     | 12 000          |
| Road construction                     | -          | 12,000          |
| Dust layer                            | 8,522      | 1,756           |
|                                       |            | 10,742          |
|                                       | 20,030     | 24,498          |
|                                       |            |                 |

# SOLON TOWNSHIP General Fund Comparative Statement of Expenditures For the years ended March 31, 2004 and 2003

|                                                           | 2004            | 2003            |
|-----------------------------------------------------------|-----------------|-----------------|
| Street lighting: Utilities                                | \$ 533          | \$ 533          |
| Total public works                                        | 21,071          | 25,538          |
| Recreation and cultural:                                  |                 |                 |
| Parks and recreation: Cedar Springs Recreation Department | 3,000           | 5,000           |
| Library:                                                  |                 |                 |
| Cedar Springs Library                                     | 33,004          | 28,660          |
| Total recreation and cultural                             | 36,004          | 33,660          |
| Other township:                                           |                 |                 |
| Social Security taxes                                     | 8,912           | 6,846           |
| Unemployment                                              | 447             | -               |
| Pension plan contributions                                | 20,148          | 17,745          |
| Contracted services                                       | 7 (22           | 4,088           |
| Clean-up week<br>Insurance and bonds                      | 7,623<br>16,537 | 8,493<br>13,865 |
|                                                           |                 |                 |
| Total other township                                      | 53,667          | 51,037          |
| Total Expenditures                                        | \$ 566,155      | \$ 544,695      |

## SPECIAL REVENUE FUND

Fire—to accumulate General Fund contributions and interest earnings to be used for the purchase of Township Fire Department vehicles and equipment.

## SOLON TOWNSHIP Fire Special Revenue Fund Comparative Balance Sheet March 31, 2004 and 2003

| Assets                                 |     | 2004             |          | 2003             |
|----------------------------------------|-----|------------------|----------|------------------|
| Deposits                               | _\$ | 34,369           | _\$      | 29,004           |
| Liabilities and Fund Balances          |     |                  |          |                  |
| Liabilities                            | \$  | -                | \$       | -                |
| Fund Balances Unreserved: Undesignated |     | 24.260           |          | 20.004           |
| Total Liabilities and Fund Balances    | \$  | 34,369<br>34,369 | <u> </u> | 29,004<br>29,004 |

# Fire Special Revenue Fund Comparative Statement of Revenues, Expenditures and Changes in Fund Balances For the years ended March 31, 2004 and 2003

| Revenues                                                    |    | 2004   |    | 2003         |
|-------------------------------------------------------------|----|--------|----|--------------|
| Interest and rentals:                                       |    |        | -  |              |
| Interest on deposits                                        | •  |        |    |              |
| Other revenue:                                              | \$ | 365    | \$ | 492          |
| Miscellaneous                                               |    | _      |    | 1,500        |
| Total Revenues                                              |    | 365    |    |              |
| Expenditures                                                |    | 303    |    | 1,992        |
| Current:                                                    |    |        |    |              |
| Public safety:                                              |    |        |    |              |
| Fire department:                                            |    |        |    |              |
| Supplies                                                    |    |        |    |              |
| Veĥicle maintenance                                         |    | -      |    | 263          |
| Furniture and equipment                                     |    | -      |    | 450          |
|                                                             |    |        |    | 6,589        |
| Total Expenditures                                          |    | -      |    | 7,302        |
| Excess (Deficiency) of Revenues Over Expenditures           | •  | 265    |    | ·            |
|                                                             |    | 365    |    | (5,310)      |
| Other Financing Sources (Uses)                              |    |        |    |              |
| Operating transfers in                                      |    | 5,000  |    | 5,000        |
| Operating transfers out                                     |    | 5,000  |    | (2,281)      |
| T-4-104 Pt                                                  |    |        |    | (2,201)      |
| Total Other Financing Sources (Uses)                        |    | 5,000  |    | 2,719        |
| Excess (Deficiency) of Revenues Over Expenditures and Other |    |        |    |              |
| Financing Sources                                           |    | 5,365  |    | (2,591)      |
| Fund Balances, April 1                                      |    |        |    | (-) <i>)</i> |
|                                                             |    | 29,004 |    | 31,595       |
| Fund Balances, March 31                                     |    | 34,369 | \$ | 29,004       |

## **AGENCY FUNDS**

Trust Account — to account for the collection and safekeeping of escrow deposits and payment to the persons entitled to receive these monies.

Tax Account — to account for the collection of current and delinquent property taxes and dog licenses and payment to the governmental units, funds or other persons entitled to receive these funds.

# Trust Account Agency Funds Combining Balance Sheet March 31, 2004 With comparative totals for March 31, 2003

|                                                                                                 | Agency |                                |    |                            |     | Totals                            |      |                                       |  |  |
|-------------------------------------------------------------------------------------------------|--------|--------------------------------|----|----------------------------|-----|-----------------------------------|------|---------------------------------------|--|--|
| Assets                                                                                          |        | Trust Account                  |    | Tax<br>Account             |     | 2004                              |      | 2003                                  |  |  |
| Cash Deposits Investments Accounts receivable Due from other governmental units                 | \$     | 28,730<br>27,012<br>-<br>8,447 | \$ | 389<br>2,910               | \$  | 28,730<br>27,012<br>389<br>11,357 | \$   | 28,336<br>26,847<br>7,899<br>-<br>766 |  |  |
| Total Assets                                                                                    |        | 64,189                         | \$ | 3,299                      | \$_ | 67,488                            | _\$_ | 63,848                                |  |  |
| Liabilities and Fund Balances                                                                   |        |                                |    |                            |     |                                   |      |                                       |  |  |
| Liabilities Accounts payable Escrow deposits Due to other funds Due to other governmental units | \$     | 31,640<br>32,549               | \$ | 1,820<br>-<br>1,189<br>290 | \$  | 1,820<br>31,640<br>33,738<br>290  | \$   | 52,098<br>8,984<br>2,766              |  |  |
| Total Liabilities                                                                               |        | 64,189                         |    | 3,299                      |     | 67,488                            |      | 63,848                                |  |  |
| Fund Balances                                                                                   |        | _                              |    | -                          |     |                                   |      |                                       |  |  |
| <b>Total Liabilities and Fund Balances</b>                                                      |        | 64,189                         | \$ | 3,299                      | \$  | 67,488                            | \$   | 63,848                                |  |  |

# SOLON TOWNSHIP All Agency Funds Combining Statement of Changes in Assets and Liabilities For the year ended March 31, 2004

| Trust Account Fund                                                                              | lances<br>1, 2003                           | A    | dditions                                 | _ Dec | ductions                                 | <br>llances<br>131, 2004                |
|-------------------------------------------------------------------------------------------------|---------------------------------------------|------|------------------------------------------|-------|------------------------------------------|-----------------------------------------|
| Assets Cash Deposits Accounts receivable                                                        | \$<br>28,336<br>26,847                      | \$   | 42,862<br>165<br>8,447                   | \$    | 42,468<br>-<br>-                         | \$<br>28,730<br>27,012<br>8,447         |
| <b>Total Assets</b>                                                                             | \$<br>55,183                                | \$   | 51,474                                   | \$    | 42,468                                   | \$<br>64,189                            |
| Liabilities Escrow deposits Due to other funds                                                  | \$<br>52,098<br>3,085                       | \$   | 22,010<br>29,464                         | \$    | 42,468                                   | \$<br>31,640<br>32,549                  |
| Total Liabilities                                                                               | \$<br>55,183                                | \$   | 51,474                                   | \$    | 42,468                                   | \$<br>64,189                            |
| Tax Account Fund                                                                                |                                             |      |                                          |       |                                          |                                         |
| Assets Investments Accounts receivable Due from other governmental units                        | \$<br>7,899<br>-<br>766                     | \$ 2 | 2,801,415<br>2,910                       | \$ 2  | 2,808,925<br>-<br>766                    | \$<br>389<br>2,910                      |
| <b>Total Assets</b>                                                                             | \$<br>8,665                                 | \$ 2 | 2,804,325                                | \$ 2  | 2,809,691                                | \$<br>3,299                             |
| Liabilities Accounts payable Due to other funds Due to other governmental units                 | \$<br>5,899<br>2,766                        | \$   | 32,494<br>134,858<br>2,636,207           | \$    | 30,674<br>139,568<br>2,638,683           | \$<br>1,820<br>1,189<br>290             |
| <b>Total Liabilities</b>                                                                        | \$<br>8,665                                 | \$ 2 | 2,803,559                                | \$ 2  | 2,808,925                                | \$<br>3,299                             |
| Totals - All Agency Funds                                                                       |                                             |      |                                          |       |                                          |                                         |
| Assets Cash Deposits Investments Accounts receivable Due from other governmental units          | \$<br>28,336<br>26,847<br>7,899<br>-<br>766 | \$   | 42,862<br>8,447<br>2,801,415<br>2,910    | \$    | 42,468<br>-<br>2,808,925<br>-<br>766     | \$<br>28,730<br>27,012<br>389<br>11,357 |
| <b>Total Assets</b>                                                                             | \$<br>63,848                                | \$   | 2,855,634                                | \$ 2  | 2,852,159                                | \$<br>67,488                            |
| Liabilities Accounts payable Escrow deposits Due to other funds Due to other governmental units | \$<br>52,098<br>8,984<br>2,766              | \$   | 32,494<br>22,010<br>164,322<br>2,636,207 | \$    | 30,674<br>42,468<br>139,568<br>2,638,683 | \$<br>1,820<br>31,640<br>33,738<br>290  |
| <b>Total Liabilities</b>                                                                        | \$<br>63,848                                | \$   | 2,855,033                                | \$ 2  | 2,851,393                                | \$<br>67,488                            |

# Tax Account Agency Fund Statement of Cash Receipts and Disbursements For the year ended March 31, 2004

| Investment Balances, April 1, 2003  Cash Receipts Current and delinquent taxes, penalties and interest and dog licenses Interest on investments  Total Available Balances  Current ad valorem tax collections: Kent County: Operating Drains State Education tax  \$ 7,899  \$ 2,881,721  1,175 2,882,896  \$ 2,890,795                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Cash Receipts Current and delinquent taxes, penalties and interest and dog licenses Interest on investments  Total Available Balances  Cash Disbursements  Current ad valorem tax collections: Kent County: Operating Drains  State Education tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Current and delinquent taxes, penalties and interest and dog licenses Interest on investments  Total Available Balances  Cash Disbursements  Current ad valorem tax collections: Kent County: Operating Drains  State Education to a second collection of the second collection |
| and interest and dog licenses Interest on investments  Total Available Balances  Cash Disbursements  Current ad valorem tax collections: Kent County: Operating Drains  State Education to a series of the series of |
| Interest on investments  Total Available Balances  Cash Disbursements Current ad valorem tax collections: Kent County: Operating Drains State Education to:  State Education terms  \$ 2,881,721 1,175 2,882,896  2,890,795                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Total Available Balances  Cash Disbursements Current ad valorem tax collections: Kent County: Operating Drains  State Education to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Cash Disbursements Current ad valorem tax collections: Kent County: Operating Drains State Education to:  2,890,795  526,346 228                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Cash Disbursements Current ad valorem tax collections: Kent County: Operating Drains State Education to:  228                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Current ad valorem tax collections: Kent County: Operating Drains State Education to:  228                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Kent County: Operating Drains State Education to:   |
| Operating Drains State Education to:  \$ 526,346 228                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Drains \$220,340  State Education to:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Ntoto Lidwoodian A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| State Education Iax 510.246                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Kent Intermediate Select Division                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Monteelm Intermediate Calcul Division                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Newspar Internalist C.1. 1 D                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Grand Panida Community C. 11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Montcalm Community College 180,923  Montcalm Community College 1,946                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Cedar Springs Public Schools 897,652                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Grant Public Schools                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Kent City Community Schools 210 174                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Tri-County Area Schools                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Solon Township:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Operating 83,905                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Tax administration fees 83,905<br>27,954 2,837,642                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Commercial forest taxes:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Kent County                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Operating 16 State Education Tax 10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Kent Intermediate School District                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Grand Rapids Community College  Kent City Community S. 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Kent City Community Schools 75 Solon Township                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 8 134                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Interest and penalties:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| State of Michigan                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Kent Intermediate Calcul Division                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Grand Rapide Community Callers                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Codar Saringa Dalalia Cal. 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Kent City Community C 1 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Solon Township                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

# SOLON TOWNSHIP Tax Account Agency Fund Statement of Cash Receipts and Disbursements For the year ended March 31, 2004

| Delinquent personal property taxes and interest: |           |             |                 |
|--------------------------------------------------|-----------|-------------|-----------------|
| Kent County:                                     |           |             |                 |
| Operating                                        | \$<br>595 |             |                 |
| State education tax                              | 768       |             |                 |
| Kent Intermediate School District                | 446       |             |                 |
| Grand Rapids Community College                   | 210       |             |                 |
| Cedar Springs Public Schools                     | 2,768     |             |                 |
| Kent City Community Schools                      | 321       |             |                 |
| Solon Township                                   | <br>133   | \$<br>5,241 |                 |
| Prior year taxes and interest - General Fund     |           | 5,883       |                 |
| Dog licenses - Kent County Treasurer             |           | 1,798       |                 |
| Refunds                                          |           | 34,819      | \$<br>2,890,406 |
| Investment Balances, March 31, 2004              |           |             | \$<br>389       |

## **OTHER INFORMATION**

## SOLON TOWNSHIP Schedule of Deposits and Investments March 31, 2004

| General Fund Bank One: Business Savings Account Governmental STIF Account Choice One Bank: Certificate of Deposit: March 19, 2004, 1.79%, due April 19, 2005 | \$<br>251,298<br>192,580 | \$<br>443,878<br>30,162 |               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------|---------------|
| Total General Fund                                                                                                                                           |                          |                         | \$<br>474,040 |
| Special Revenue Fund Fire Fund: Bank One: Interest Forming Checking Account                                                                                  |                          |                         | 24.260        |
| Interest Earning Checking Account  Agency Funds Trust Account: Bank One: Certificate of Deposit: February 20, 2004, .75%, due May 20, 2005                   |                          | 27,012                  | 34,369        |
| Tax Account: Bank One: Governmental STIF Account                                                                                                             |                          | <br>389                 |               |
| Total Agency Funds                                                                                                                                           |                          |                         | 27,401        |
| Total All Funds                                                                                                                                              |                          |                         | \$<br>535,810 |

## SOLON TOWNSHIP Summary of 2003 Taxes Levied and Collected For the year ended March 31, 2004

| Ad Valorem Taxes                      | Taxable<br>Valuation | Rate<br>(Mills) | Taxes<br>Levied | Returned<br>Delinquent | Current<br>Collections |
|---------------------------------------|----------------------|-----------------|-----------------|------------------------|------------------------|
| Au Valorem Taxes                      |                      |                 |                 |                        |                        |
| Kent County                           |                      |                 |                 |                        |                        |
|                                       | \$109,336,589        | 5.31400         | \$ 581,003      | \$ 54,657              | \$ 526,346             |
| Drains                                | 406,702              |                 | 228             | -                      | 228                    |
| <b>Total Kent County</b>              |                      |                 | 581,231         | 54,657                 | 526,574                |
| State Education Tax                   |                      | 5.00000         |                 |                        |                        |
| Cedar Springs Public Schools          | 87,972,724           |                 | 439,859         | 28,606                 | 411,253                |
| Grant Public Schools                  | 63,555               |                 | 318             | ,                      | 318                    |
| Kent City Community Schools           | 20,592,211           |                 | 102,960         | 7,826                  | 95,134                 |
| Tri-County Area Schools               | 708,099              |                 | 3,540           |                        | 3,540                  |
| <b>Total State Education Tax</b>      |                      |                 | 546,677         | 36,432                 | 510,245                |
| School Districts                      |                      |                 |                 |                        |                        |
| Kent Intermediate School District     | 108,564,935          | 3.79030         | 411,482         | 27,616                 | 383,866                |
| Montcalm Intermediate School District | 708,099              | 2.38220         | 1,687           | · -                    | 1,687                  |
| Newaygo Intermediate School District  | 63,555               | 5.75410         | 366             | -                      | 366                    |
| Grand Rapids Community College        | 108,564,935          | 1.78650         | 193,939         | 13,016                 | 180,923                |
| Montcalm Community College            | 708,099              | 2.74860         | 1,946           | · -                    | 1,946                  |
| Cedar Springs Public Schools:         | ,                    |                 | ,               |                        | •                      |
| Other                                 | 87,972,724           | 7.00000         | 615,802         | 40,048                 | 575,754                |
| Operating                             | 19,241,066           | 18.00000        | 346,338         | 29,791                 | 316,547                |
| Grant Public Schools:                 | <b>,</b> ,           |                 | ,               | •                      |                        |
| Other                                 | 63,555               | 7.46000         | 474             | _                      | 474                    |
| Operating                             |                      | 18.00000        | -               | _                      | -                      |
| Kent City Community Schools:          |                      |                 |                 |                        |                        |
| Other                                 | 20,592,211           | 9.21480         | 189,748         | 19,415                 | 170,333                |
| Operating                             | 3,140,810            | 18.00000        | 56,533          | 7,693                  | 48,840                 |
| Tri-County Area Schools:              | , ,                  |                 |                 |                        |                        |
| Other                                 | 708,099              | 3.14720         | 2,228           | -                      | 2,228                  |
| Operating                             | 37,306               | 17.36150        | 648             |                        | 648                    |
| <b>Total School Districts</b>         |                      |                 | 1,821,191       | 137,579                | 1,683,612              |
| Solon Township                        |                      |                 |                 |                        |                        |
| Operating                             | 109,336,589          | 0.86470         | 92,618          | 8,713                  | 83,905                 |
| Special assessment:                   | , ,                  |                 | -               | -                      |                        |
| Rau Drive                             |                      |                 | 6,386           | 6,386                  | 0                      |
| Tax administration fees               |                      |                 | 30,356          | 2,402                  | 27,954                 |
| <b>Total Solon Township</b>           |                      |                 | 129,360         | 17,501                 | 111,859                |
| Total Ad Valorem Taxes                |                      |                 | \$3,078,459     | \$246,169              | \$2,832,290            |

## SOLON TOWNSHIP Summary of 2003 Taxes Levied and Collected For the year ended March 31, 2004

|                                      | Taxable<br>Valuation |     |                                         |    |     |     | Rate<br>(Mills) | Taxes<br>Levied |     |  |  |  |  |  |  | Returned<br>Delinquent |  | Current<br>Collections |  |
|--------------------------------------|----------------------|-----|-----------------------------------------|----|-----|-----|-----------------|-----------------|-----|--|--|--|--|--|--|------------------------|--|------------------------|--|
| <b>Commercial Forest Taxes</b>       |                      |     |                                         |    |     |     |                 |                 |     |  |  |  |  |  |  |                        |  |                        |  |
| Kent County                          | \$                   | 600 | 2,65700                                 | S  | 16  | \$  | _               | \$              | 16  |  |  |  |  |  |  |                        |  |                        |  |
| State Education Tax:                 | ·                    |     | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Ψ  | 10  | Ψ   | _               | Ф               | 10  |  |  |  |  |  |  |                        |  |                        |  |
| Kent City Community Schools          |                      |     | 2.50000                                 |    | 18  |     | _               |                 | 18  |  |  |  |  |  |  |                        |  |                        |  |
| Kent Intermediate School District    |                      |     | 1.89515                                 |    | 11  |     | _               |                 | 11  |  |  |  |  |  |  |                        |  |                        |  |
| Grand Rapids Community College       |                      |     | 0.89325                                 |    | 5   |     | _               |                 | 13  |  |  |  |  |  |  |                        |  |                        |  |
| Kent City Community Schools:         |                      |     |                                         |    | _   |     |                 |                 | 3   |  |  |  |  |  |  |                        |  |                        |  |
| Other                                |                      |     | 4.60740                                 |    | 75  |     | _               |                 | 75  |  |  |  |  |  |  |                        |  |                        |  |
| Solon Township                       |                      |     | 0.43235                                 |    | 8   |     |                 |                 | 8   |  |  |  |  |  |  |                        |  |                        |  |
| <b>Total Commercial Forest Taxes</b> |                      |     |                                         | \$ | 133 | _\$ |                 | \$              | 133 |  |  |  |  |  |  |                        |  |                        |  |

# Hungerford, Aldrin, Nichols & Carter, PC CPAs AND CONSULTANTS

Shareholders

Clifford A. Aldrin, CPA Jerry W. Nichols, CPA Daniel L. Carrer, CPA

Richard L. Chrisman, CPA

Peggy A. Murphy, CPA Phillip W. Saurman, CPA

as C. Prince, CPA

June 24, 2004

The Township Board Solon Township Kent County, Michigan

The following comments pertain to our audit of the financial records of Solon Township as of and for the year ended March 31, 2004. The comments are made in accordance with Statement on Auditing Standards No. 61 "Communication With Audit Committees" which requires that in certain audits, certain matters are to be communicated to those who have responsibility for oversight of the financial reporting process. The communications required by this statement, if pertinent to the examination, are as follows:

- Auditor's Responsibility Under Generally Accepted Auditing Standards. 1.
- 2. Significant Accounting Policies.
- 3. Management Judgments and Accounting Estimates.
- 4. Significant Audit Adjustments.
- Other Information in Documents Containing Audited Financial Statements. 5.
- 6. Disagreements With Management.
- 7. Consultation With Other Accountants.
- Major Issues Discussed With Management Prior to Retention. 8.
- Difficulties Encountered in Performing the Audit. 9.
- 10. Uncorrected Misstatements (Passed Audit Adjustments).

The communications specified by this Statement are incidental to the audit and are not required to occur before, nor do they affect, our auditor's report on the Township's financial statements.

The following are the matters to be communicated by SAS No. 61 based on our observations during the course of our audit of the financial statements and our review and evaluation of the internal control system of Solon Township.

## Auditors Responsibility Under Generally Accepted Auditing Standards

We conducted our audit in accordance with Generally Accepted Auditing Standards (GAAS). Those standards require that we plan and perform the audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. We are required by GAAS to obtain a sufficient understanding of the internal control structure to plan the audit and to determine the nature, timing and extent of tests to be performed. The purpose of the audit was to report on the financial statements and not to provide assurance on the internal control structure. Because of inherent limitations in any internal control structure, errors or irregularities may occur and not be detected.

## **Significant Accounting Policies**

The accounts of the Township are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The various funds are grouped into three broad fund-type categories as follows:

Governmental Fund Types—The General and Special Revenue Funds are used to allocate Township resources based upon the purpose for which they are to be spent. These funds are accounted for using the modified accrual basis of accounting.

Fiduciary Fund Types—The Tax Account Agency Fund is used to account for assets held by the Township in a trustee capacity. Agency Funds are custodial in nature (assets equals liabilities) and do not involve measurement of results of operations.

Fixed assets and long-term liabilities are accounted for in account groups, rather than in the governmental funds.

General Fixed Assets—Fixed assets used in governmental fund type operations are accounted for in the General Fixed Assets Account Group, rather than in the governmental funds. Capital outlays in these funds are included as expenditures in the year of purchase in the purchasing fund and also added to the balance of General Fixed Assets in the Account Group.

General Long-Term Debt—Expenditure recognition for governmental fund types is limited to exclude amounts represented by noncurrent liabilities. Long-term liabilities expected to be financed from governmental fund types are accounted for in the General Long-Term Debt Account Group, not in the governmental funds.

## Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in performing our audit of the record of Solon Township. We found the internal control structure and accounting system of the Township to be basically adequate and operating in the manner intended. Additional time was spent during the audit, however, in reconciling General Fund general ledger asset and liability accounts and legal and other fees paid from the Township Escrow Fund. It is important that the record keeping for the Escrow Fund be completed on a timely and accurate basis in the future and that legal and other bills are paid and recorded properly, from the proper fund.

## Significant Audit Adjustments

During the course of our audit the following adjustments of a significant nature were made to the accounting records of the Township to bring the balances to those presented in the financial statements.

### General Fund

- 1. \$12,382 and \$16,301 to reverse and accrue property taxes receivable at year end.
- 2. \$28,283 and \$33,004 to reverse and accrue annual library assessments as accounts payable at year end.
- 3. \$11,802 and \$17,509 to reverse and accrue accounts payable at year end for legal and planning fees.
- 4. \$43,199 to record the final 2003-04 distribution of State of Michigan sales taxes received in May 2004 as accounts receivable at year end and \$57,361 to adjust sales taxes received into the proper account.
- 5. \$37,826 to classify property tax collections to the proper account.
- 6. \$29,448 to record legal fee Escrow Fund deposits due to the General Fund at year end.

## **Passed Audit Adjustments**

There were no adjustments proposed during the audit not recorded by Solon Township.

## Consideration of Fraud in a Financial Statement Audit

The American Institute of Certified Public Accountants issued Statement of Auditing Standards (SAS) Number 99 "Consideration of Fraud in a Financial Statement Audit", effective for all audit periods beginning after December 15, 2002. SAS No. 99 applies to for-profit, non-profit and governmental entities. SAS No. 99 requires auditors to perform additional tests and procedures to obtain assurance that the financial statements are free of material misstatement. Specific tests and procedures required include a pre-audit "brainstorming" session for the auditors, testing of client major revenue sources and journal entries, interviews with client personnel, both in and outside of the business office, and testing of a selection of those revenue/expenditure

Solon Township June 24, 2004 Page 4

areas that were considered susceptible to fraud during the discussions and interviews. Our normal audit testing procedures for Solon Township's major revenue sources (property taxes and state revenue sharing) and journal entries already met the requirements of SAS No. 99, so there were no additional procedures necessary this year in those major testing areas.

After our brainstorming session and discussions with Township officials we chose the volunteer fire payroll payment process for further testing. We discussed the current process with the Supervisor, Clerk and Treasurer to determine how the process has been modified, after the recent problems discovered in the fire department, to assure that only the proper firemen are being paid for the fire/emergency runs, training sessions and other duties performed for the Township. It appears that the new process in place at the Township is a complete and accurate one, including some important double-checks at critical points in the process, and that the process is now operating as intended. We cannot over emphasize the importance of the review and sign-off steps of the process at the fire department level and the continuing oversight responsibility of the Township Board in the review/approval process.

SAS No. 99 suggests that the most effective deterrent to fraud in any organization is the maintenance of a culture of honesty and high ethics, evaluating the risks of fraud and implementing steps to mitigate them, and developing an appropriate oversight process. We encourage the Township Board to pro-actively pursue this policy in the future as, unfortunately, fraud is not as uncommon in the workplace as we would wish it to be.

## **Suggestions And Recommendations**

We offered suggestions and recommendations regarding the day-to-day operations of the accounting system to the Township Clerk and Treasurer as the topics arose during the course of our audit field work. Hopefully, these suggestions will ease the day-to-day operations of the business office and assist in more efficient monthly and year-end financial record keeping and reporting. Other suggestions that merit identification and discussion are as follows:

- The computer accounting records of the General Fund must be reconciled to the Treasurer's balance on a timely basis each month by the Clerk to insure all transactions are recorded, and then reviewed by the Clerk to insure that all revenues and expenditures are charged to the proper accounts.
- 2. The Township (along with all other taxing municipalities in Kent County) is implementing a new in-house property tax billing and administration system for the 2004 summer tax roll, independent of the County system which supported all municipalities in the County for the past many years. This new process involves a significant increase in both Township responsibility for the accuracy and integrity of the data and the level of computer hardware/software knowledge over what was required of the Township previously. It is the entire Township Board's, not just the Treasurer's, responsibility to insure that this new system works properly from start to finish. We urge the Township Board to direct the necessary time and personnel resources to this new process to insure its accuracy and success.

\* \* \* \* \*

Solon Township June 24, 2004 Page 5

This communication is intended solely for the information and use of the Township Board, officers, administration and others within the organization. We have furnished a copy of this letter to the Michigan Department of Treasury as an enclosure with the audit report as required by the State of Michigan.

We appreciate the opportunity to provide financial auditing and advisory services to the Solon Township and hope to continue to do so in the future. We also appreciate the dedication and cooperation of the Township Clerk and Treasurer in performing their functions and in assisting us in completing ours. If there are any questions regarding the audit report, or the attached communication, we will be happy to address them.

Hungerford, Aldrin, Vicholo Martin, P.C.
Certified Public Accountants

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